



ClubsNSW Strategic Advocacy Committee Charter

Purpose

The ClubsNSW Strategic Advocacy Committee (SAC) aims to provide expert advice and recommendations to ClubsNSW on club strategic advocacy matters. Its scope includes, but is not limited to, the operation of gaming machines, gambling practices and policies, liquor, taxation, privacy and anti-money laundering and counter-terrorism financing (AML/CTF).

1 Committee Responsibilities:

- Engage in confidential and robust discussions on gaming reform and industry opportunities to inform and develop strategic engagement with government, regulators and key stakeholders.
- Identify areas for innovation and improvement in the club industry.
- Support ClubsNSW in gathering member feedback, practical experiences and small and regional club impacts of proposed reform or regulatory requirements.
- ClubsNSW is not obliged to adopt the SAC's recommendations.

2 Composition and Structure:

- **Appointment:** The SAC is appointed by the CEO of ClubsNSW under this Charter and as recommended by SAC members or through an expression of interest (EOI) received by ClubsNSW from time to time. Members of the Gaming Advisory Committee as at 1 July 2025, shall automatically be appointed to SAC for a 3 year term.
- **Resignation:** A SAC member may resign from the SAC upon 30 days' written notice to the Chair of the SAC. ClubsNSW may remove a SAC member from the SAC upon 30 days' written notice or if any provision of this Charter is breached.
- **Members:** The SAC shall consist of a minimum of 10 members and no more than 20 members, including:
 - A member of the Leadership Team and a Committee Secretary from ClubsNSW
 - 8-15 club representatives from clubs of various size, location and purpose. Members will be from diverse backgrounds to provide varied perspectives.
- **Skills:** SAC members should be experienced in club operations and technology, regulation, responsible gambling, and AML/CTF requirements.
- **Term:** SAC members are appointed for 3 years with the possibility of consecutive terms.
- **Confidentiality:** SAC members must maintain confidentiality at all times and not disclose any matters of the SAC, including compliance with the Privacy Act 1988 and ClubsNSW Privacy Policy.
- **Conflict of Interest:** SAC members must disclose any personal or other conflict of interest to the SAC Chair upon appointment or awareness. Members with conflicts must excuse themselves from meetings discussing those matters.

3 Meetings:

- **Frequency:** SAC shall meet quarterly, with additional meetings as needed.
- **Quorum:** 50% of SAC members.
- **Attendance:** In-person meetings are recommended; however, virtual participation is allowed.
- **Participation:** All SAC members shall participate in committee meetings, members may be removed after missing 3 consecutive meetings without a valid reason.
- **Meeting Chair:** SAC members shall elect a Chairperson to preside at meetings at the first meeting of each calendar year.
- **Minutes:** Meeting minutes and action items will be circulated to SAC members within 14 days.

4 Reporting:

- SAC will report to the ClubsNSW Board on main topics, key insights, and action items.
- SAC will provide non-confidential communique to members, including insights, research findings, and strategies aimed at addressing challenges and leveraging opportunities within the industry